

# Sustaining A Small Business In The New Environment

Lessons Learned
Irving W. McConnell, DVM

### TMG Divisions

- Life Sciences
- Biomedical Research
- Medical Research and Technology
- International Affairs
- SciMed Products

# Scenario Small Business Owner

- Started a company on a shoe string.
- You fought for every sale, fought to save every penny and fought to keep the dream alive.

#### **Fast forward to success!**

 The company is profitable, growing and has a management team and employees. The founder now has the nice house, company car and the exclusive clubs.

## The future's so bright everyone's got to wear shades!



## Tomorrow is the day when failure will succeed

- If you are comfortable that you finally made it, procrastinate and deny what is happening around you;
- Think you can wait it out and it will get better, you are three feet from failure.
- Good companies can go bad because you did not follow the market forces and you took your eye off the ball!

### Business is a series of highs and lows

- Nothing lasts forever.
- Most owners and their management teams live off their past successes.
- There must always be a clear vision of the future.



## Have you ever run into obstacles along the way of running your business?



## Three Obstacles that Impacts Small Businesses Growth

- Insourcing
- LPTA procurements
- Bundling

### Insourcing

Congress and the Obama Administration made numerous actions to promote "insourcing," or the use of government personnel to perform functions that contractors have performed on behalf of federal agencies.

## Lowest price technically acceptable contracts

- Shrinking budgets and tight fiscal restraints are pushing federal agencies to use lowest price technically acceptable (LPTA) contracts more frequently
- LPTA contracts drive down prices but sacrifice long-term value to meet short-term government savings goals

### Bundling

 Consolidation of two or more requirements for goods or services previously provided or performed under separate smaller contracts into a solicitation for a single contract.

### So What Are You Going to Do?



# Business success comes with creating a self-sustaining business

- Strategy
- Revenue
- Solid customer-base
- Setting Goals and Measures

#### No.1:

Create a strategy and vision for tomorrow that avoids relying on past successes.

Vision translates into action, creating monumental change.



#### No. 2:

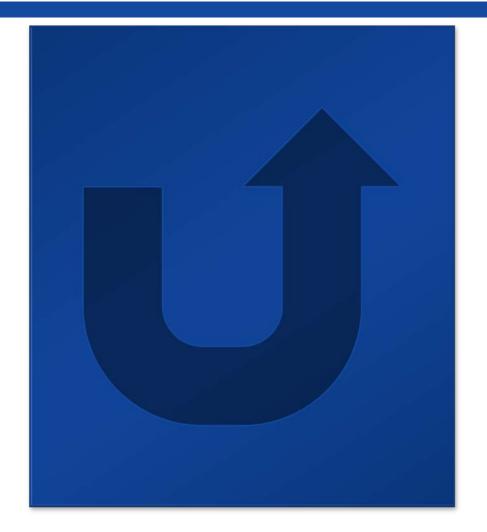
Retain customers that are loyal by adding value that makes a difference to their work.



#### No. 3:

Invest in technology.

Don't just be another small business; use technology to be efficient and effective.



#### No. 4:

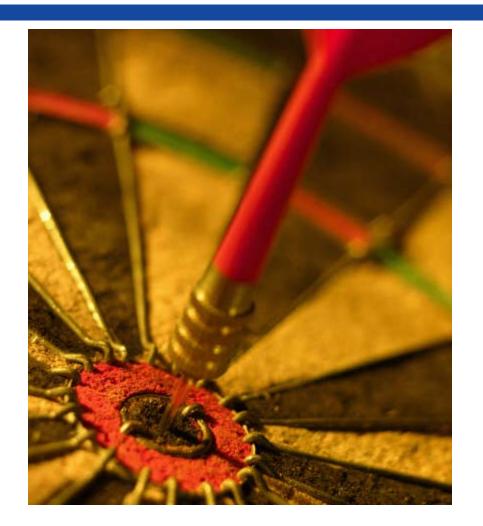
Be accountable for what you agreed to do and provide the results that are expected.

Show up and perform!



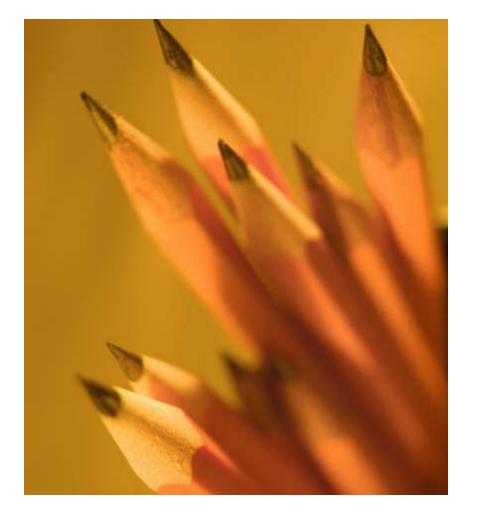
#### No. 5:

Set actionable plans and goals. Establish deliberate action plans and create goals that are measureable.



#### No. 6:

Never take your eye off the bottom line. Spend wisely and be sure to know your profitability. Know where and when to cut cost.



### Vision without action is just a dream

#### Action without vision is probably a disaster!

- Remember to share your vision with your Employees
- Sharing those visions and plans will inspire those around us to join, multiplying results exponentially.
- Management has to think in this new dimension. The rate of change has become exponential. Vision, translates into action, creates monumental change.
- We all dream of a stronger company. It's the vision of making it happen that translate thought to strategies, strategies to plans, and plans to action.

## Some options for Small Business Sustainment and Growth

Visioning and thinking Big are your #1 best options for Sustainment!

But for growth you will need to consider:

- Teaming
- Joint Ventures
- Mentor Protégé Programs
- Mergers
- Review changing markets and be able to shift if necessary
- Acquiring key talent

## Know Your Cost to Sustain Your Business

#### Be sure to ask these questions......

- Workers Comp Codes are they correct?
- Insurances are you paying a negotiated rate?
- IT support When to Insource vs Outsource?
- Office Lease- Do you need a Class A or Class B office?
- Is your accounting firm engaged with your strategy/decisions?
- Are the Phone Lines you are paying too much?
- Can you share costs for space and other support systems with another small business?

Remember everything is Negotiable!

#### Your Network = Your Net Worth

- Relationships
- Network Groups
- Associations
- Collaborations
- Stay connected
- Follow up/Follow through



### Program Assistance

The following programs can assist you with growth and sustainment:

- VIP
- Kellogg
- Dartmouth
- SBA
- PTAC
- Veteran Programs-Joe Wynn
- MSDC
- Outreach Programs

# Veteran Institute for Procurement (VIP)

- A 3-day, 27-hour comprehensive certification program
- Increase ability to win government contracts by establishing best business practices.
- Funded entirely by the Montgomery County Chamber Community Foundation, Partners and VIP Sponsors

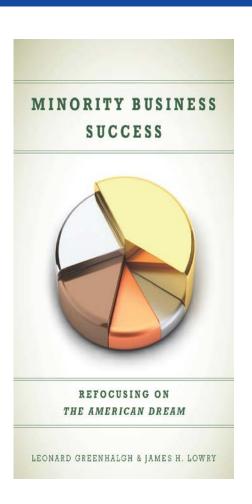


# Kellogg School of Management at Northwestern University

- SUMMER SESSION
- June 1-5 2014 (Should be same time frame in 2015)
- National Minority Supplier Development Council, Inc.
- Phone: 212-944-2430
- Email: amep@nmsdc.org

### Tuck Executive Education Programs

- May17 <u>Building a High-</u> <u>Performing Minority</u> <u>Business</u>
- Aug2 Growing the Minority Business to Scale
- Nov8 <u>Essentials of</u>
   Management Leadership
   Program





- Joe Wynn
- VET-Force
- Vets Group
- http://www.vet-force.org
- joewynn@vetsgroup.org
- 202 365-0482

### Governor's Workforce Investment Board (GWIB)

Baltimore County Office of Workforce Development

400 Washington Ave., Suite 100

Towson, MD 21204

Phone: 410-887-8000410-887-8000

- Job-Driven (JD) National Emergency Grant (NEG)
- Find employees

## Thank you!